

**Linda H. Aiken**  
**The Robert Wood Johnson Foundation Papers, 1972-1986**  
**MC 6**

**Extent:** 9.8 linear feet

**Provenance:** Linda H. Aiken

**Access:** This collection is unrestricted

**Citation:** Linda H. Aiken Papers, Center for the Study of the History of Nursing, School of Nursing, University of Pennsylvania

**Biographical Sketch.** Linda H. Aiken (1943-) is Trustee Professor of Nursing, Professor of Sociology, and Associate Director of the Leonard Davis Institute of Health Economics, at the University of Pennsylvania, Philadelphia. She was educated at the University of Florida (1964, B.S.N. Cum Laude, Nursing and 1966, M.N., Nursing) and the University of Texas at Austin (1973, Ph.D., Sociology and Demography). She was a postdoctoral research fellow in Medical Sociology at the University of Wisconsin at Madison (1973-1974).

Aiken is a past president of the American Academy of Nursing and a member of the Institute of Medicine of the National Academy of Sciences. She has been an active participant in health policy issues as a health policy researcher, as a member of national policy commissions, and as an architect of a number of national multiple site demonstrations testing new ways of organizing and financing health care. Aiken is nationally known for her research on the nursing shortage and served as a member of the recent Secretary's Commission on Nursing as well as the 1983 Institute of Medicine Study of Nursing. She has also participated in national policy initiatives involving the elderly and long-term care. She was a member of the Advisory Council on Social Security chaired by Otis Bowen and a member of the Wyden Commission on long term care insurance.

Robert Wood Johnson (1893-1968) established a foundation bearing his name in 1936, four years after becoming president of the Johnson & Johnson Company of New Brunswick, New Jersey. The Robert Wood Johnson Foundation was established as an independent philanthropic agency whose interest focused on the improvement of health care in the United States. Johnson had willed his personal wealth, including his stock in Johnson & Johnson, to the Foundation. At the time of his death in 1968, his personal wealth was valued at more than \$300 million. Johnson wealth increased in value from \$300 million to nearly \$1.2 billion during the four years his will was in probate.

The Robert Wood Johnson Foundation was established in 1936 by Robert Wood Johnson (1893-1968), four years after becoming president of the Johnson & Johnson as an independent philanthropic agency interested in improving health care in the United States. The Foundation's programs are divided under broad divisions such as "National Programs," "Improving Health Services," "Research and Evaluation," and "Medical Education."

Aiken served in a variety of capacities at the Robert Wood Johnson Foundation. She began served as a program officer, 1974-1976; director of research, 1976-1979; assistant vice president, 1979-1981; and vice president, 1981-1987. While vice president, she designed a \$100 million demonstration to improve care for the chronically mentally ill for which she received an unusual Joint Secretarial Commendation from the Secretary of the U.S. Department of Health and Human Services and the Secretary of the U.S. Department of Housing and Urban Development.

**Summary.** This collection documents Linda H. Aiken's work at the Robert Wood Johnson Foundation as well as the activities of the Foundation itself. Aiken's papers reflect her growth and advancement within the Foundation. The collection documents trends at the Foundation and areas of interest through the reports and other official documents generated by the Foundation. Institutions supported by the Foundation usually consist of colleges and universities, hospitals, and other agencies providing health care services.

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**Series Description.** This collection has been arranged into two series:

Series I. The Robert Wood Johnson Foundation Reports, 1972-1987

Series II. Linda H. Aiken Office Files, 1974-1987

Series I. The Robert Wood Johnson Foundation Reports, 1972-1987. This series consists of 135 folders of publications, reports and other official documents generated by the Robert Wood Johnson Foundation. Included are Foundation published annual reports (1972-1987); board reports (1972-1987) position papers (1972-1976), program proposals and applications (1986-1987), and miscellaneous reports generated in the 1970s and 1980s. The published annual reports (1972-1987) are public documents highlighting the funded programs of the Foundation. The board reports (1972-1987) are internal documents and consist of overviews of program proposals approved by the Foundation staff and presented for review by the board of trustees. Many of the proposals presented in the board reports include the institution name, amount of recommended support, the names of the Foundation staff members responsible for the proposal, and detailed narrative. First issued in 1972, the position papers (1972-1976) present staff recommendations on the Foundation's program objectives that should govern its mandate for the advancement of health care in the 1970s and beyond. Included with the position papers are chronological and subject indices. Program proposals applications (1986-1987) consist of correspondence and fully developed proposals generated by agencies soliciting support from the Foundation. Miscellaneous reports include both internal and public documents.

Series II. Linda H. Aiken Office Files, 1974-1987. The series is made up of the papers and other related documents created by Aiken in her many capacities at the Robert Wood Johnson Foundation. It consists of 79 folders and includes her official correspondence, chronologically arranged (1974-1987), appointment schedules (1977-1987), and miscellaneous documents from the 1970s and 1980s.

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**Series I. The Robert Wood Johnson Foundation Reports, 1972-1987**

*Box 1*

Annual Reports

- f.1 1972-1976
- f.2 1977-1981
- f.3 1970-1971; 1982-1983; 1985-1986

Board Reports

- f.4 Three year review 1972-1974
- f.5 Index to the Board Reports 1971-1976
- f.6 May 1972
- f.7 June 1972
- f.8 January 1973

*Box 2*

- f.9 March 1973
- f.10 May 1973
- f.11 July 1973
- f.12 October 1973
- f.13 November 1973
- f.14 January 1974
- f.15 March 1974
- f.16 May 1974
- f.17 July 1974
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- f.19 December 1974

*Box 3*

- f.20 March 1975
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- f.22 May 1975
- f.23 July 1975
- f.24 October
- f.25 December 1975
- f.26 January 1976
- f.27 March 1976
- f.28 May 1976
- f.29 July 1976

*Box 4*

- f.30 October 1976
- f.31 December 1976
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f.33 March 1977  
f.34 May 1977  
f.35 July 1977  
f.36 October 1977  
f.37 December 1977  
f.38 January 1978  
f.39 March 1978  
f.40 July 1978

*Box 5*

f.41 October 1978  
f.42 December 1978  
f.43 January 1979  
f.44 March 1979  
f.45 May 1979  
f.46 July 1979  
f.47 October 1979  
f.48 December 1979  
f.49 January 1980  
f.50 May 1980

*Box 6*

f.51 July 1980  
f.52 October 1980  
f.53 December 1980  
f.54 January 1981  
f.55 March 1981  
f.56 May 1981  
f.57 July 1981  
f.58 October 1981  
f.59 December 1981  
f.60 January 1982  
f.61 March 1982

*Box 7*

f.62 May 1982  
f.63 July 1982  
f.64 October 1982  
f.65 December 1982  
f.66 January 1983  
f.67 March 1983  
f.68 May 1983  
f.69 July 1983  
f.70 October 1983

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f.71 December 1983  
f.72 February 1984  
f.73 March 1984  
f.74 May 1984  
f.75 July 1984  
f.76 October 1984  
f.77 December 1984  
f.78 February 1985  
f.79 May 1985  
f.80 July 1985

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f.81 October 1985  
f.82 December 1985  
f.83 February 1986  
f.84 May 1986  
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f.86 October 1986  
f.87 December 1986  
f.88 February 1987  
f.89 May 1987  
f.90 July 1987

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f.91 October 1987  
f.92 Undated Board Reports  
f.93 Undated Board Reports  
Position Papers  
f.94 1972-1974, Indices & 1-5  
f.95 1972-1974, 6-15  
f.96 1972-1974, 16-25  
f.97 1972-1974, 26-35  
f.98 1972-1974, 36-44  
f.99 1972-1974, 45-50  
f.100 1975, 51-55  
f.101 1975, 56-65

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f.102 1975, 66-70  
f.103 1975, 71-80  
f.104 1975, 81-85  
f.105 1975, 86-90  
f.106 1976, 91-100  
f.107 1976, 101-105  
f.108 1976, 106-117

## Program Proposals and Applications

f.109 Housing & Urban Development Transitional Housing & Information Applications

### The Chronically Mentally Ill

f.110 Program for The Chronically Mentally Ill; Third Meeting of the National Advisory Committee-1986

f.111 Film Series; "The Chronically Mentally Ill"

### Program Proposal

f.112 Denver Colorado, 1986

f.113 Franklin County Mental Health Board, 1986

### *Box 12*

f.114 Franklin County Mental Health Board, 1986

f.115 School of Medicine University of Hawaii, 1986

f.116 Austin/Travis County Mental Health Center, 1986

f.117 Austin/Travis County Mental Health Center, 1987

f.118 Baltimore City Program for The Chronically Mentally Ill, 1986

f.119 Mecklenburg County Mental Health Authority, 1987

f.120 Lucas County Toledo Ohio, 1986

### *Box 13*

f.121 Hamilton County Mental Health Board, 1986

## Miscellaneous Reports

f.122 "The Foundation's New Objectives;" A Chartbook, 1980

f.123 General Information Brochure, December 1980

f.124 1982 Retreat: National Initiatives & Evaluations

f.125 National Program Management Guide

## Policy Committee

f.126 Dr. Rogers' Letter to Members of the Policy Committee, 1977

f.127 Medical Services Programs

f.128 Education & Training Programs

f.129 Quality of Care Programs

f.130 Proposed New Areas for Programs

f.131 Report of Program Review Meeting of Board of Trustees, 1984

f.132 Staff Presentations-Board of Trustees Meeting, 1980

f.133 A Survey of Interviews with Selected Health Experts, 1987

*Box 14*

- f.134 "Working Towards a Healthier America," A Staff Report, 1984
- f.135 McDermott, Walsh, Miscellaneous Articles, 1970s-1980s

Correspondence

- f.1 1974
- f.2 1975, miscellaneous
- f.3 1975, miscellaneous

*Box 15*

- f.4 August-October 1975
- f.5 1976
- f.6 1976-1977
- f.7 1977
- f.8 1977
- f.9 September-October 1978
- f.10 November-December 1978
- f.11 January 1979
- f.12 February 1979
- f.13 March-May 1979

*Box 16*

- f.14 October-November 1980
- f.15 December 1980
- f.16 January-February 1981
- f.17 March-April 1981
- f.18 May-June 1981
- f.19 July-Aug 1981

*Box 17*

- f.20 September-October 1981
- f.21 November-December 1981
- f.22 January-February 1982
- f.23 March 1982
- f.24 April 1982
- f.25 June 1982
- f.26 July 1982
- f.27 August 1982
- f.28 September 1982
- f.29 October 1982

*Box 18*

- f.30 November 1982
- f.31 December 1982
- f.32 January-February 1983

f.33 March 1983  
f.34 April-June 1983  
f.35 July-October 1983  
f.36 November-December 1983  
f.37 January-February 1984  
f.38 March-April 1984

*Box 19*

f.39 May-June 1984  
f.40 June-September 1984  
f.41 October-December 1984  
f.42 January-February 1985  
f.43 March 1985  
f.44 April-June 1985  
f.45 July-September 1985

*Box 20*

f.46 May-December 1985  
f.47 November-October 1985  
f.48 December 1985  
f.49 January-February 1986  
f.50 March 1986  
f.51 April 1986  
f.52 May-June 1986  
f.53 July-August 1986  
f.54 September 1986

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f.55 October-November 1986  
f.56 December 1986  
f.57 Index 1987  
f.58 January 1987  
f.59 February 1987  
f.60 March 1987  
f.61 April 1987  
f.62 May 1987  
f.63 June (1-5) 1987  
f.64 June (6-29) 1987

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f.65 July 1987  
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f.67 September 1987  
f.68 October 1987  
f.69 November 1987  
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## Appointment Schedules

f.71 1977-1985

f.72 1977-1979

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f.73 1980-1982

f.74 1983-1985

f.75 1986-1987

## Miscellaneous Documents

f.76 Consultants & Enclosures, 1970s

### *Box 24*

f.77 Government Research Corporation, "The Social Security & Medicare Dilemma: 1982"

f.78 Health Policy Agenda for The American People: Interim Report, February 1984

f.79 AFSCME, "The States, The People, and The Reagan Years: An Analysis of Social Spending Cuts"